

EAA "TALENT WORKSHOP" AND PhD MOBILITY Holger DASKE



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Mannheim's Job Market Activities this Year

Placement



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Recruiting



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From Local to Global Job Market: The Case of Germany

□ The traditional market

- Only internal hires on Post-doc Positions ("Habilitanden")
- Transfers to another Chair uncommon and negatively perceived

□ System under pressure

- From the students:
 - Increased mobility of students at all levels (Bachelor, Master, Ph.D., Junior)
 - Increased awareness of outside options
- From the Research Community / State:
 - Introduction of "Junior" professorships
 - Pressure from other disciplines to hire post-docs externally
 - Reputation of doctoral programs hinges on external placements
- We observe that transfers to "Junior" professorships have become more common in Germany over the last decade (e.g., Bochum, Nürnberg, HU and FU Berlin)
- Mannheim, WU Wien, WHU, and Frankfurt School have been representatives from German-speaking countries at the first EAA job market in 2015

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Opportunities on the Global Job Market

Europe: The EAA Talent Workshop

- □ Traditionally, the recruiting of **European schools** has been based on informal, personal ties, often within the same country
- □ Significant frictions to mobility due to high information asymmetries about opportunities, requirements, open positions, etc. across countries.
- Now: Local job markets are becoming global: The EAA Talent Workshop (see: http://www.eaa-jobmarket.ie.edu)
- □ We observed **high demand for junior faculty** in Madrid (number of positions exceeded the number of candidates by far)
- □ It's been a **new experience** (both candidates and recruiting institutions), but I predict:
 - Significantly increasing mobility of candidates in the future
 - Significant feedback-effects on national academic markets

Opportunities on the Global Job Market

Europe: The Demand Side

U.S.-style business schools (LBS, INSEAD)

- Primary focus on U.S. job market
- Tenure criteria and salary comparable to U.S. peers

European-style business schools (e.g., Bocconi, HEC, IE, IESE)

- Focus on MBA teaching
- Research environment diverse, some need to build up reputation in Accounting
- Salaries relatively high (at least, if not PP-adjusted)

Traditional universities with strong **business focus** (e.g., Lancaster, Tilburg, Mannheim)

- Good research environment
- Salaries often linked to public servants

□ Many other alternatives

- European schools are very diverse and some favor AOS-type research outside the mainstream (e.g., many Scandinavian universities and some U.K. schools)
- http://www.eaa-jobmarket.ie.edu/#supporting

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Opportunities on the Global Job Market

USA

- More established job market (early December in Miami): http://aaahq.org/Meetings/2015/RookieCamp
- □ Around 175 rookies this year with >90% of them from U.S. schools
- Almost all **European graduates** at the market are **already based in the U.S.** as a visitor
- This reflects the traditional career path of Europeans who succeeded in the U.S. (e.g., Luzi Hail or Christian Leuz at the senior level, Mirko Heinle at the junior level). That is, strong European candidates do have a chance at the top-tier institutions if they proceed step by step!
- □ Huge demand for junior faculty at lower-ranked teaching-oriented schools which still offer decent payment and the gray job market typically starts with the career fair at the AAA Annual Meeting in August

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The Job Market Procedure

5th year of graduate study (international standard, especially in the U.S.)

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Gray Market: Career Fair at the AAA Annual Meeting, personal connections

Submit package (Job Market Paper, CV, Research Statement): Early October (EAA) and Mid-November (AAA)

Choose preferred schools on the online platform

Wait for schools to contact you for an interview date, be responsive!

Attend the job market events:

(a) 15-minute (AAA) or 25-minute (EAA) presentation, uninterrupted(b) Individual interviews with recruiting committees (20-30 minutes each)

Wait for schools to invite you for flyouts, again: be polite and responsive!

Campus visits (typically from early January to mid-March): Office meetings, seminar-style presentation, social activity (dinner or lunch)

Wait for job offers (with some of the offers being "exploding"), make your decision

Credible Job Market Signals

A Market with High Information Asymmetry: What do Schools Look for?

- **Reputation** plays a great role:
 - Your school (being from Mannheim is a plus at the EAA market, less so in Miami)

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- Your supervisors and your dissertation committee
- Your references (be careful: schools will contact them!)
- Your co-authors
- Cooperation with renowned scholars
- Front-runners typically have at least one paper in print or under 2nd/3rd round review at a top-3 journal
- Quality of **job market paper** (good schools actually read the papers)
- □ **Presentation style** (indicative of your teaching performance)
- **Fit** into the Department:
 - Research methods: Match with interests of senior faculty?
 - Your Character: Do you want to have that person around?

Going Forward: Some Advice

What Do You Typically Need to Succeed on the Job Market?

□ Carefully selected portfolio of projects

- Spend significant time on project selection
- Get informed (What is currently published / presented / discussed?)
- Judge potential impact / interest to community (local or global?)
- Quality pays off (rather than the pure number of papers)
- Publications in well-known journals are a plus
- Single-authored job market paper will become more of a standard
- □ Wise **choice of co-authors** (not necessarily guy next door or supervisor)
- □ Invest in your **network**
 - □ Use the contact with visitors, attend conferences, etc.
 - □ Plan research visits early on
- □ Work on your **presentation skills**, get practice
- □ **Prepare well** for the Job Fares (I will check in Madrid... ⓒ)

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