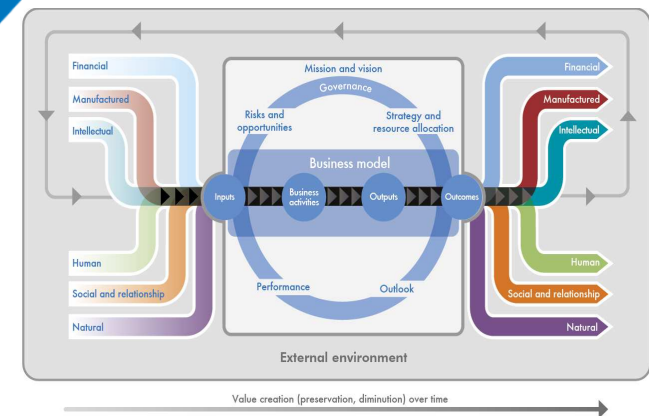
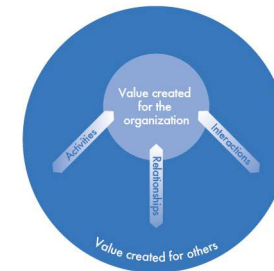


# *Perspectives on Integrated Reporting*

39<sup>th</sup> EAA Annual Congress  
Maastricht  
13 May 2016

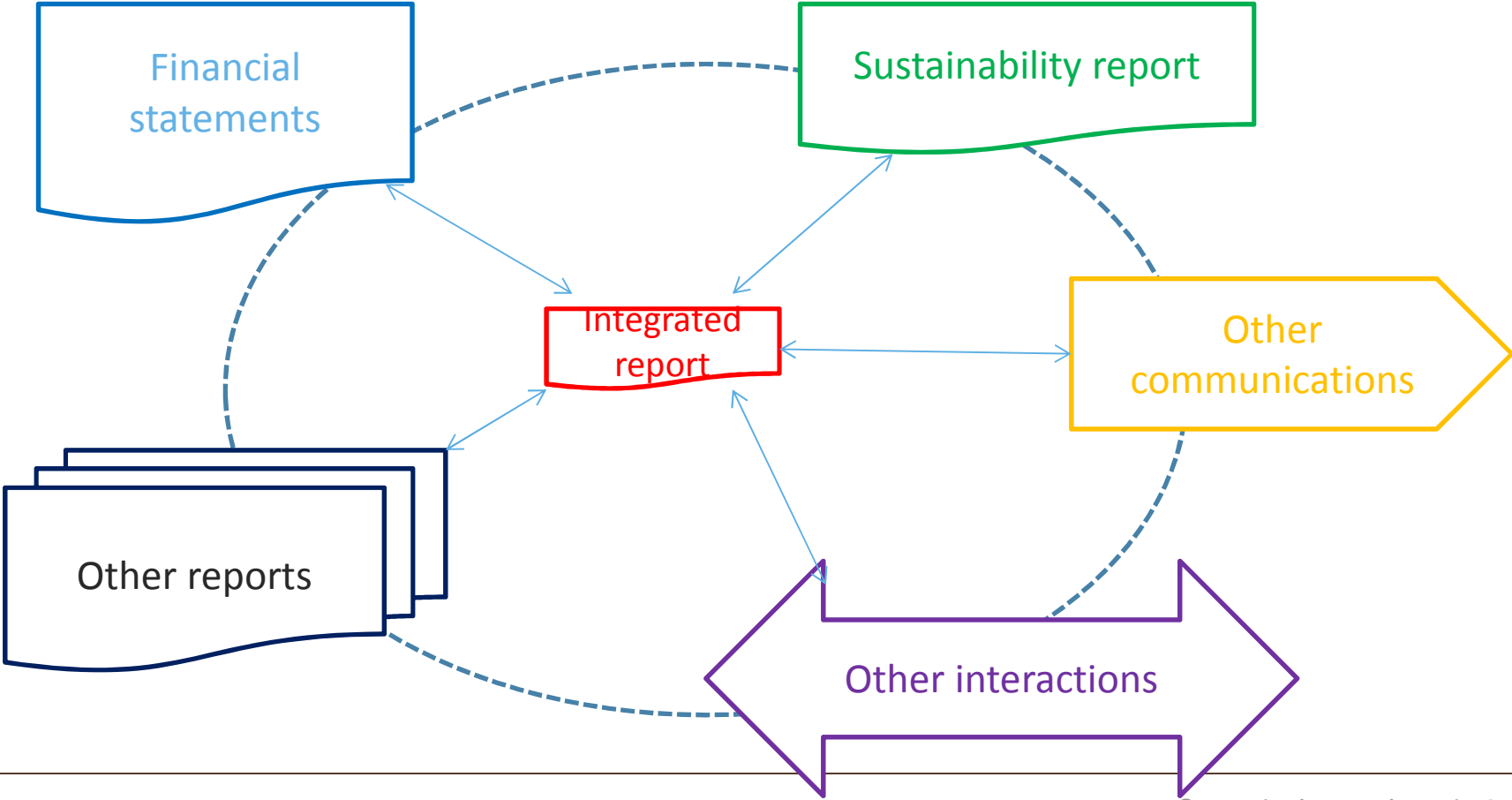
Michael Nugent  
Technical Director – Framework Development  
International Integrated Reporting Council

## INTEGRATED REPORTING <IR>

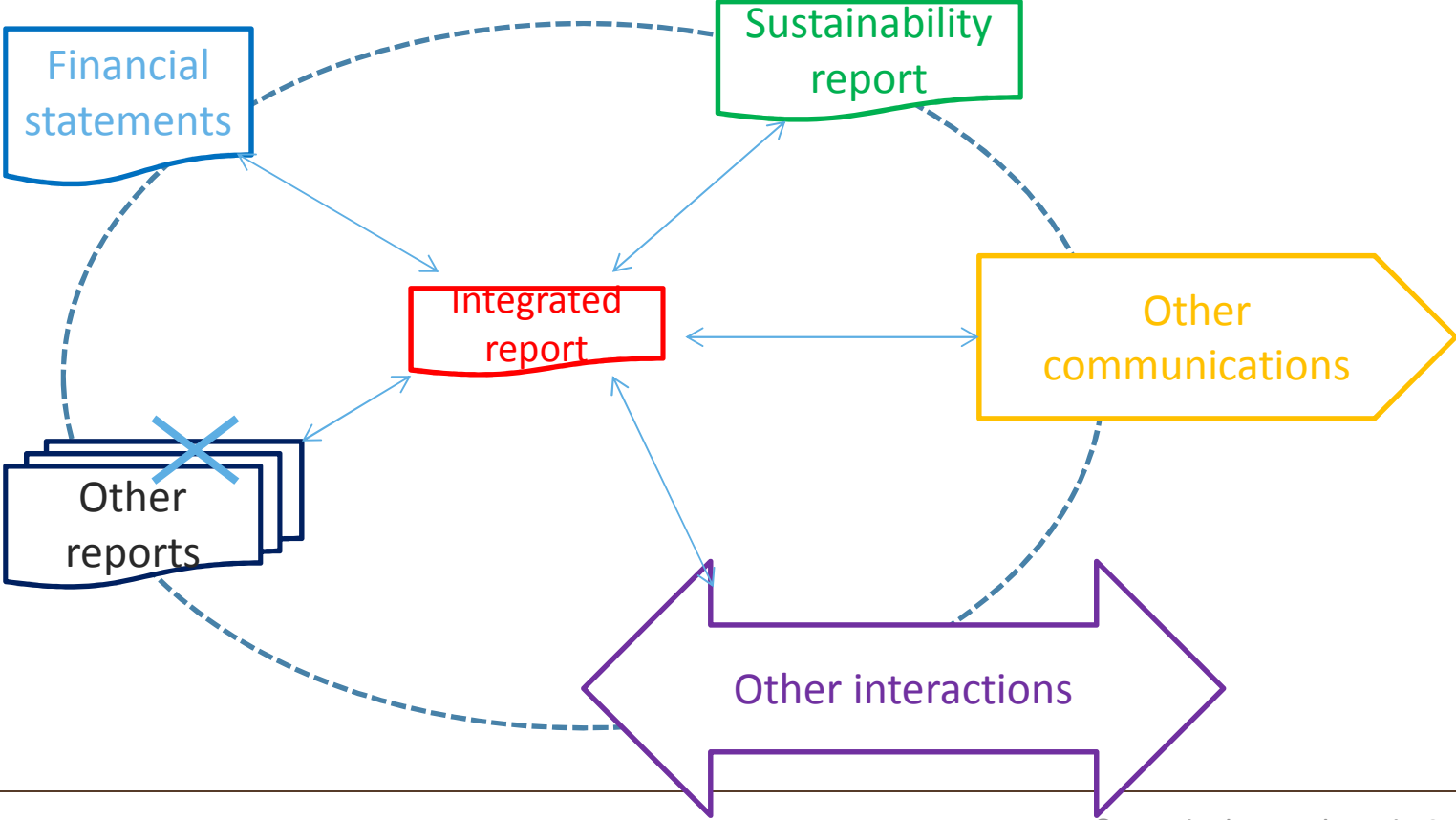


- Corporate reporting - past and future
- Momentum
- <IR> Academic Network

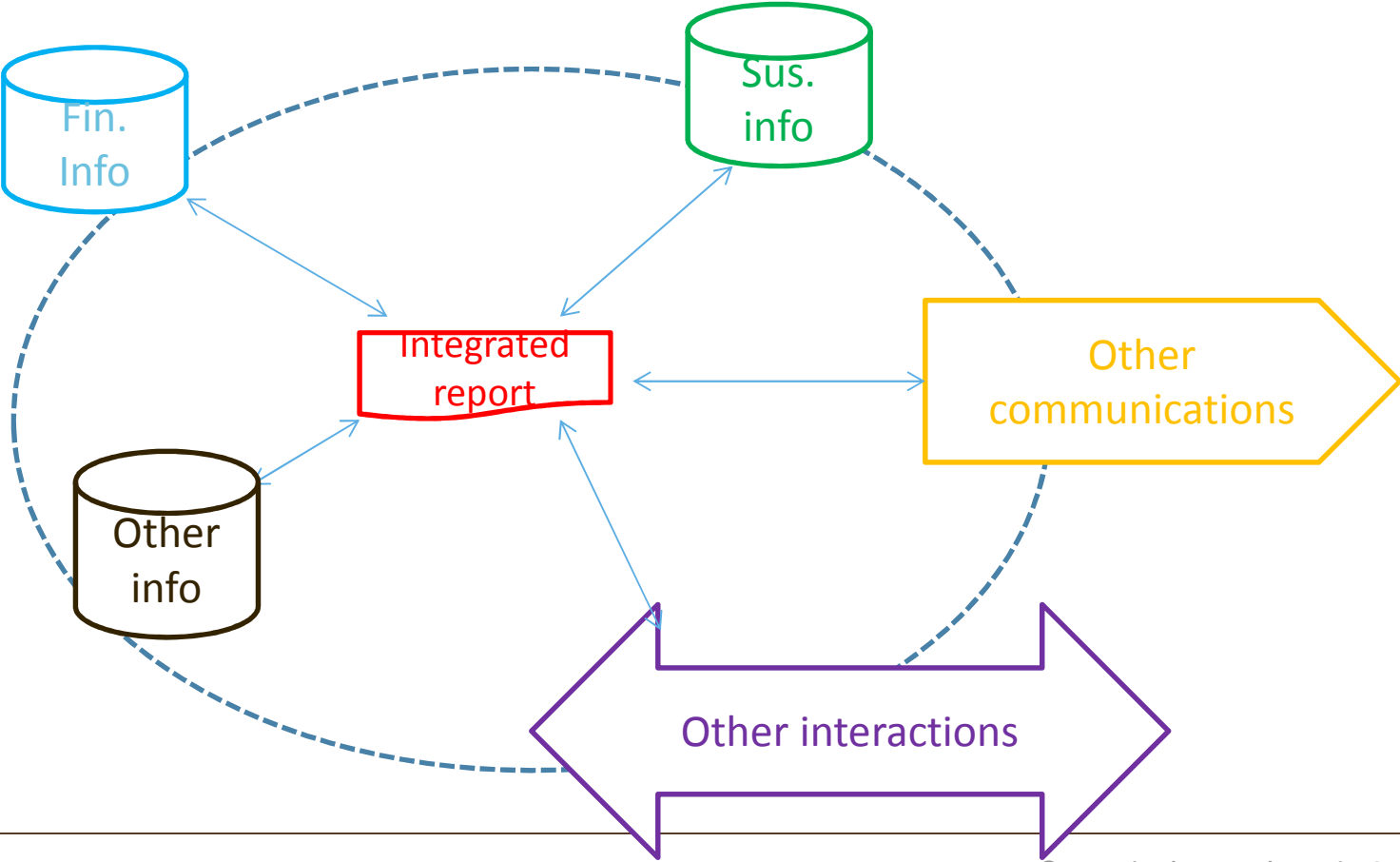
# Past and future



# Past and future



# Past and future



**“By improving reporting requirements for organisations <IR> will lead to better-informed and more sustainable long-term investment, for the benefit of society.”**

Mark Carney  
Chairman, Financial Stability Board



*"Whether integrated reporting will happen is no longer a question. We should look at how to implement it in a manner that is not disruptive"*

U.K . Sinha, Securities and Exchange Board of India

*"We use different words in the UK. Strategic Report, not Integrated Report, but we are on the same journey with the same purpose. The principles in a UK strategic report are consistent with an integrated report."*

Stephen Haddrill, CEO, Financial Reporting Council, UK



*"We are asking that every CEO lay out for shareholders each year a strategic framework for long-term value creation. ... BlackRock's corporate governance team, in their engagement with companies, will be looking for this framework and board review."*

**Larry Fink, CEO, BlackRock**

*"Efforts by the International Integrated Reporting Council to develop a framework for reporting value creation seem very much in-line with what Mr Fink is suggesting."*

**Sandra Peters, Head of Global Financial Reporting Policy, CFA Institute**





### LinkedIn forum

- Announce: papers, conferences, calls for papers, grants ...
- Substantive discussion of <IR>-related topics
- Collaboration for <IR>-related research
- [www.linkedin.com/groups/7019864](http://www.linkedin.com/groups/7019864)

### Resource database?

### Other activities?

- Access – IIRC, partners and funding
- Special interest groupings, webinars, meetings, journal

[www.linkedin.com/groups/7019864](http://www.linkedin.com/groups/7019864)

THANK YOU

michael.nugent@theiirc.org  
+61 416 039 933  
Melbourne, Australia

## INTEGRATED REPORTING <IR>

